

From Spin-Off Instability to Strategic Partnership: Global Technology Leader Achieves Timely Close and Integrated FP&A

THE CHALLENGE

- **Post-spin-off structural disruption** — Following separation from a major industrial conglomerate, the company faced simultaneous structural realignment and leadership instability across finance functions
- **Controllershship bandwidth constraints** — The existing team was consumed by clearing legacy records and managing close activities, leaving no capacity for financial planning and analysis
- **Lack of forward-looking FP&A** — Without a dedicated FP&A function, strategic and operational planning decisions lacked reliable financial backing

OUR SOLUTION



Close Support & PO Reconciliation

Assisted in monthly book closure by reconciling open POs, enabling controllership to clear outdated purchase orders and maintain accurate expense accountability — including pre-spin-off items



Deep-Dive Cost Analysis & Accruals

Performed granular cost analysis to identify and eliminate duplicate entries; prepared accrual and deferral backups using SAP, HFM, and Hyperion estimation tools



Integrated FP&A Function

Delivered variance analysis, monthly management deck preparation, monthly forecasting, and annual budget cycle support — effectively functioning as an embedded FP&A team

IMPACT

01

Legacy POs cleared — Identified and resolved outdated purchase orders, enabling accurate vendor accountability for prior-period and pre-spin-off expenses

02

Cost accuracy improved — Deep-dive analysis eliminated duplicate entries, reducing cost mis-statements and improving financial integrity

03

Strategic FP&A embedded — Timely close, accurate reporting, and integrated planning enabled leadership to make faster, more confident business decisions